



CONSTRUCTION DISPUTES & ADVISORY

# Capital Projects & Expert Services



# Ankura is a global expert services and advisory firm offering tailored solutions to effectively address diverse challenges faced by businesses today.

With a meticulously assembled team of experienced professionals and forward-thinking strategists, Ankura fosters close collaborations with clients, navigating the complexities of their most intricate challenges, and adeptly steering through critical events and unique circumstances.

Our subject-matter experts lead our delivery teams, working hands-on and leveraging their decades of technical and industry experience to provide you with specialist advice.

Our team has extensive Middle East experience having worked on some of the largest and most complex projects across the GCC region with offices in Dubai and Riyadh. The team can work seamlessly in Arabic and English and can appear before judicial authorities to provide reports and oral evidence in Arabic as well as English.



## What We Do

At Ankura our more than 200 construction professionals combine real-world industry experience, robust credentials, and technical expertise in finance, accounting, architecture, engineering, real estate, scheduling, programme analysis, and construction management.

Around the globe, we help our clients - contractors, owners, architects, engineers, insurers, investors, lenders, and their counsel – by providing expert and advisory services to avoid, manage, and mitigate execution risks throughout the lifecycle of capital projects.

**Our Advisory Services professionals apply sophisticated analysis to complex issues relating to capital programs spanning from the planning for capital investment to the completion and close-out of specific projects.**

**Our Dispute and Expert Services provide rigorous analysis of complex issues, from their initial identification, through analysis and resolution in negotiations or when presented through experienced testimony before tribunals around the world.**

## Why Clients Choose Ankura



We provide a more senior, hands-on project team of professionals which on average delivers tangible savings of 10-30% in delivery timelines through informed decision-making and real-time risk management.



Senior stakeholders and delivery teams are enabled to focus on execution rather than administrative tasks by enhancing reporting clarity, thereby boosting resource utilisation by up to 20%.



We utilise smaller teams than our competitors, but with more senior professionals who have the expertise, skills, and stakeholder management capabilities to reduce project overruns by 20-70%.



We implement solutions that leverage repeatable processes, preventing unnecessary delays by avoiding the reinvention of the wheel.

## Advisory Services

Leaders in the infrastructure and capital projects sector face a multitude of complex challenges and decisions. Their programmes are sometimes unique and first-of-kind, but often challenging. Executing successfully requires the formation of teams of enormous size and breadth, which come together quickly to fulfil a single purpose: to do something once, and do it well. And they must do all of this innovatively, efficiently, and sustainably, under considerable scrutiny and whilst maintaining the confidence of their stakeholders.

We help leaders navigate the big issues they face in delivering complex projects. Issues that are often difficult to define; that require experience, ownership, and agility. Our more than 200 specialists have supported leaders with some of their most complex and ambitious programmes all over the world, enabling them to stay focused on what's important. We are able to support our clients and deliver these services with typically smaller, but more experienced teams, providing you with professional excellence and economies, particularly where we can leverage technology.

We provide sophisticated advice on some of the world's largest and most complex capital projects, analysing current and planned capital projects as well as assurance reviews for conformance with the stakeholders' time, cost, and quality objectives.

We are hands-on, meaning we are part of your team and have a vested interest in your success.

## Construction Advisory

### PROGRAMME SET-UP

Planning and preparation for expected optimised project outcomes.

### PROJECT CONTROLS

Unlocking digital opportunity and accelerating transformation, including AI-enabled project management and monitoring.

### GOVERNANCE

Internal controls and governance reviews, to enable first and second line of defence.

### PROGRAM ADVISORY

Project management, program management and development advisory support.

### PROJECT REVIEWS / AUDIT

Independent assessment of project/program metrics, including progress, budget tracking, risk and delivery certainty.

### DISPUTE AVOIDANCE

Assessment of project performance, contractual entitlement and roadmap for optimised project outcome.

## Dispute and Expert Services

In today's fast-paced global environment, our clients – governments, owners, contractors and subcontractors – have to navigate a multitude of hurdles in the successful delivery of mega and giga projects.

Whether these hurdles manifest as the presentation of complex claims, multi-party commercial negotiations, or full-blown disputes, our construction dispute resolution professionals provide expert advice and independent professional opinion. We develop practical solutions as well as robust delay and cost/quantum analysis. We present conclusions in a clear, concise, and objective manner – and provide testimony in a wide variety of forums including regulatory and dispute boards, International and local Arbitrations, and commercial courts.

### WE PROVIDE

- Independent assessment of claims
- Advice in final account negotiations
- Schedule/programme analysis and advice
- Cost/quantum analysis and advice
- Disruption and productivity analysis
- Expert Witness/Testimony in litigation and arbitrations



 **SAUDI ARABIA**

- Appointed as Delay and Quantum Experts in an arbitration between a PMC Consultant and the Project Owners relating to time and cost overruns on a USD 20b chemical plant complex and provided forensic evidence on issues relating to delays and quantum.
- Appointed as forensic advisors by a number of contracting entities to provide project monitoring services and assistance with the resolution of a number of claims for both time and money involving the analysis of project delays and project costs.
- Provided on-site planning, programming and cost analysis to Joint Venture Owner comprising a KSA Joint Stock Company and a U.S. multinational in relation to project cost impacts and delays on a US\$10b + Project and contractual claims received from LSTK Contractors.
- Annual project auditing program on behalf of a major energy client, both onshore and offshore, through conducting independent project reviews.
- PMO and Target Operating Model implementation for spend efficiency department at a KSA Government client.
- Project monitoring of a major leisure and entertainment project in KSA across a 3-year program.
- Led a Madinah Municipality project to develop an operating model for building control and inspection for all buildings in the city in light of new requirements and regulations. This included the development of a partnership model with the private sector to conduct inspection visits, impose requirements and activate the updated operating and governance model.



 **QATAR**

Undertook a forensic review and investigation of a major contractor who has suffered losses due to Covid and substantive mis-management by a former employee.

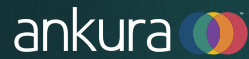
 **UAE**

- PMO and Project Controls Implementation, embedding AI into our client's project scheduling capability to deliver predictable outcomes.
- Development of policies, procedures, systems and processes for project delivery on behalf of a major UAE developer.
- Project reviewer / auditor on Expo 2020, including the Metro Red Line extension and all major event installations.
- PMO lead for a Government-owned cultural body, including program-managing a number of tourism installations.

 **KUWAIT**

Assessment of Project Controls capabilities for a major energy sector client





# Global Reach

DELIVERS RESULTS AROUND THE WORLD



○ Ankura Office Locations

2,000+ professionals  
serving 3,000 clients  
across 115+ countries

- Ann Arbor • Atlanta • Beijing • Boston • Brussels • Chicago • Dallas
- Denver • Dublin • Dubai • Fairfield • Frankfurt am Main • Gurugram
- Hong Kong • Houston • Irvine • London • Los Angeles • Melbourne
- Miami • Mumbai • Nashville • New York • Perth • Philadelphia
- Phoenix • Riyadh • San Francisco • San Juan • Seattle • Shanghai
- Singapore • Sydney • Tampa • Toronto • Vancouver • Washington, DC

If you are looking for expert guidance on your capital projects or require disputes services, our seasoned professionals are here to support you with tailored solutions. Contact us today to learn how we can drive success for your organisation.

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Ankura Consulting Group, LLC is an independent global expert services and advisory firm that delivers end-to-end solutions to manage conflict, crisis, performance, risk, strategy, and transformation. Ankura has over 2,000 professionals serving 3,000+ clients across 55 countries. Collaboration and experience drive our multidisciplinary approach to Protect, Create, and Recover Value™.

For more information, please visit: [ankura.com](https://ankura.com).

